

## **DIATREME RESOURCES LIMITED**

### **Corporate Governance Statement**

### **For the Year Ended 31 Dec 2024**

---

#### **Introduction**

This statement outlines the Corporate Governance Practices adopted by the Board of Directors for the financial year ended 31 December 2024 and describes how Diatreme Resources Limited (the Company) addresses the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations – 4th Edition. This statement is current as at 17 April 2025 and has been approved by the Board.

In addition to the information contained in this statement, the Company's website at [www.diatreme.com.au](http://www.diatreme.com.au) has a dedicated corporate governance section which includes copies of key corporate governance policies adopted by it.

Where the Company's corporate governance practices do not correlate with the ASX Principles and Recommendations, it is because the Board does not consider it practical to implement those recommendations due to the size and stage of development of the Company's operations. The Board's reasoning for any departure is explained. As the Company's activities develop in size, nature and scope the implementation of additional corporate governance structures will be given further consideration.

---

| PRINCIPLES AND RECOMMENDATIONS   | COMPLY<br>(YES/NO) | EXPLANATION   |
|--|--------------------|---|
| <b>Principle 1: Lay solid foundations for management and oversight</b>   |                    |   |
| <b>Recommendation 1.1</b><br><br>A listed entity should have and disclose a board charter setting out:<br>(a) the respective roles and responsibilities of its board and management; and<br>(b) those matters expressly reserved to the board and those delegated to management.   | YES                | <p>The Company has disclosed on its website, under the corporate governance section, a board charter which outlines the specific responsibilities of the directors. The Board delegates responsibility for the day-to-day operations and administration of the Company to the Chief Executive Officer, and other senior executives of the Company</p> <p><i>Note: Senior executives are defined as the Company's key management personnel, excluding the non-executive directors.</i></p> |
| <b>Recommendation 1.2</b><br><br>A listed entity should:<br>(a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director; and<br>(b) provide security holders with all material information relevant to a decision on whether or not to elect or re-elect a Director. | YES                | <p>(a) The Company undertakes appropriate checks on candidates before appointing them or putting them forward for re-election as Directors, including checks on character, experience and education.</p> <p>(b) Details of the relevant skills, experience and expertise of the Directors are included in the Annual Report, as well as in each notice of meeting given to shareholders where a Director is standing for election or re-election.</p>                                     |

|  |                  |  |
|--|------------------|--|
| <p><b>Recommendation 1.3</b></p> <p>A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.</p>  | <p>YES</p>       | <p>The Company has a written agreement in place with each director and senior executive which sets out the term of their appointment. Any material variations to written agreements with directors are disclosed to the ASX.</p>   |
| <p><b>Recommendation 1.4</b></p> <p>The company secretary of a listed entity should be accountable directly to the Board, through the chair, on all matters to do with the proper functioning of the Board.</p>  | <p>YES</p>       | <p>Each Director of the Company can communicate directly with the Company Secretary and vice versa.</p>  |
| <p><b>Recommendation 1.5</b></p> <p>A listed entity should:</p> <p>(a) have a diversity policy which includes requirements for the Board:</p> <ul style="list-style-type: none"> <li>(i) to set measurable objectives for achieving gender diversity; and</li> <li>(ii) to assess annually both the objectives and the entity's progress in achieving them.</li> </ul> <p>(b) disclose that policy or a summary of it; and</p> | <p>Partially</p> | <p>(a) The Company has adopted a Diversity Policy</p> <p>The Board did not establish measurable objectives for achieving gender diversity during the reporting period. It has determined that its workforce comprises individuals from diverse backgrounds with the relevant skills, knowledge and experience that management believe are necessary for the relevant role. The Board seeks to provide a safe working environment for all employees and values a workplace free of prohibited discrimination, harassment, victimisation, bullying and occupational violence.</p> <p>The Board is committed to increasing its workforce diversity as the Company grows. The Board also believes inclusiveness is a strength and will enhance long-term shareholder value</p> <p>(b) The Company's Diversity Policy is available on the Company's corporate governance section of its website at <a href="http://www.diatreme.com.au">www.diatreme.com.au</a></p> |

|  |                  |  |
|--|------------------|--|
| <p>(c) disclose as at the end of each reporting period:</p> <ul style="list-style-type: none"> <li>(i) the measurable objectives for achieving gender diversity set by the Board in accordance with the entity's diversity policy and its progress towards achieving them; and</li> <li>(ii) either: <ul style="list-style-type: none"> <li>(A) the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</li> <li>(B) if the entity's "Gender Equality Indicators", as defined in the Workplace Gender Equality Act 2012, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act</li> </ul> </li> </ul> |                  | <p>(c) The Company did not set measurable gender diversity objectives for the past financial year. See (a) above</p> <p>As at 31 December 2024, 35% of all employees were female.<br/>1 female director, out of a total of 6, is also on the Board of the company.</p> <p><i>Note: Senior executives are defined as the company's key management personnel, excluding the non-executive directors.</i></p> |
| <p><b>Recommendation 1.6</b></p> <p>A listed entity should:</p> <ul style="list-style-type: none"> <li>(a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and</li> <li>(b) disclose in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</li> </ul>  | <p>Partially</p> | <p>The Company does not have in place a formal process for evaluation of the Board, its committees, and individual directors.</p> <p>However, evaluation of the Board is carried out on a continuing and informal basis. The Company will put a formal process in place as and when the level of operations of the Company justifies this.</p>   |
|  |                  |  |

|   |            |  |
|---|------------|--|
| <p><b>Recommendation 1.7</b></p> <p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of its senior executives; and</p> <p>(b) disclose in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</p> | <p>YES</p> | <p>Performance objectives and business plans for the company are set at least annually in line with Diatreme’s business strategy. The board monitors performance against plan and on this basis monitors and assesses the performance of the Chief Executive Officer</p> <p>The process in place for monitoring senior executive performance is based on explicit role accountabilities encompassing regular systematic performance reporting, feedback and formal assessment. This is on an annual basis. There is a strategic review at least annually.</p> <p>Performance evaluation of senior executives has taken place in the financial year and is in accordance with the process as set out above.</p> |
|---|------------|--|

| <b>Principle 2: Structure the Board to add value</b>   |                  |   |
|--|------------------|---|
| <p><b>Recommendation 2.1</b></p> <p>The Board of a listed entity should:</p> <p>(a) have a nomination committee which:</p> <ul style="list-style-type: none"> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director,</li> </ul> <p>and disclose:</p> <ul style="list-style-type: none"> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings;</li> </ul> <p>or</p> <p>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.</p> | <p>Partially</p> | <p>The board itself acts as the nomination committee rather than having a separate committee constituted for that purpose. The directors believe that this is appropriate in light of the size of the board and the particular circumstances of the company.</p> <p>The nominations process involves working within a formal procedure for the nomination, selection, appointment, and re-election of directors.</p> <p>The Company recognizes the importance of effective Board succession planning and is committed to ensuring that it has the appropriate balance of skills, experience, independence, and knowledge to discharge its duties and responsibilities effectively. To address some of these matters, Mr. Flannery and Mr. Cutbush were appointed to the Board during the 2024 year. Their appointments were made with the aim of broadening the skill set and expertise on the Board, enhancing its capacity to provide oversight and strategic direction. The size and composition of the board and its mix of skills and capabilities is expected to change further as Diatreme delivers on its strategy and as the company evolves. The board aims to ensure that it always has an appropriate diversity of experience and expertise consistent with the objectives of the company and this is continuously reviewed by the board.</p> |

| <p><b>Recommendation 2.2</b></p> <p>A listed entity should have and disclose a Board skill matrix setting out the mix of skills and diversity that the Board currently has or is looking to achieve in its membership.</p> | <p>Partially</p>       | <p>The Company does not utilise a formal matrix however the skills, experience and expertise of each director, and their respective periods of office, are set out in the Directors’ Report contained within the Annual Report.</p> <p>The Board considers that the current composition of the Board is adequate for the Company's current size and operations and includes an appropriate mix of skills and expertise relevant to the Company's business.</p>  |                |   |  |  |      |          |             |                |   |            |                     |     |           |           |              |                        |     |          |           |              |                        |     |           |            |              |                        |     |           |           |                |                        |    |         |          |             |                        |    |          |          |
|--|------------------------|---|----------------|---|--|--|------|----------|-------------|----------------|---|------------|---------------------|-----|-----------|-----------|--------------|------------------------|-----|----------|-----------|--------------|------------------------|-----|-----------|------------|--------------|------------------------|-----|-----------|-----------|----------------|------------------------|----|---------|----------|-------------|------------------------|----|----------|----------|
| <p><b>Recommendation 2.3</b></p> <p>A listed entity should disclose:</p> <p>(a) the names of the Directors considered by the Board to be independent Directors;</p>  | <p>YES</p>             | <p>(a) The Board’s assessment of the independence of each current director is set out below:</p> <table><tr><th>Name</th><th>Position</th><th>Independent</th><th>Date appointed</th><th>Length of service (at 31 December 2024)</th></tr><tr><td>Wayne Swan</td><td>Non-Executive Chair</td><td>Yes</td><td>2/11/2021</td><td>3.2 years</td></tr><tr><td>Mike Chapman</td><td>Non-Executive Director</td><td>Yes</td><td>1/8/2020</td><td>4.4 years</td></tr><tr><td>William Wang</td><td>Non-Executive Director</td><td>Yes</td><td>26/5/2011</td><td>13.6 years</td></tr><tr><td>Karalyn Keys</td><td>Non-Executive Director</td><td>Yes</td><td>19/7/2023</td><td>1.5 years</td></tr><tr><td>Brian Flannery</td><td>Non-Executive Director</td><td>No</td><td>9/10/24</td><td>0.2 year</td></tr><tr><td>Tom Cutbush</td><td>Non-Executive Director</td><td>No</td><td>27/11/24</td><td>0.1 year</td></tr></table> |                |   |  |  | Name | Position | Independent | Date appointed | Length of service (at 31 December 2024) | Wayne Swan | Non-Executive Chair | Yes | 2/11/2021 | 3.2 years | Mike Chapman | Non-Executive Director | Yes | 1/8/2020 | 4.4 years | William Wang | Non-Executive Director | Yes | 26/5/2011 | 13.6 years | Karalyn Keys | Non-Executive Director | Yes | 19/7/2023 | 1.5 years | Brian Flannery | Non-Executive Director | No | 9/10/24 | 0.2 year | Tom Cutbush | Non-Executive Director | No | 27/11/24 | 0.1 year |
| Name   | Position               | Independent   | Date appointed | Length of service (at 31 December 2024) |  |  |      |          |             |                |   |            |                     |     |           |           |              |                        |     |          |           |              |                        |     |           |            |              |                        |     |           |           |                |                        |    |         |          |             |                        |    |          |          |
| Wayne Swan   | Non-Executive Chair    | Yes   | 2/11/2021      | 3.2 years                               |  |  |      |          |             |                |   |            |                     |     |           |           |              |                        |     |          |           |              |                        |     |           |            |              |                        |     |           |           |                |                        |    |         |          |             |                        |    |          |          |
| Mike Chapman   | Non-Executive Director | Yes   | 1/8/2020       | 4.4 years                               |  |  |      |          |             |                |   |            |                     |     |           |           |              |                        |     |          |           |              |                        |     |           |            |              |                        |     |           |           |                |                        |    |         |          |             |                        |    |          |          |
| William Wang   | Non-Executive Director | Yes   | 26/5/2011      | 13.6 years                              |  |  |      |          |             |                |   |            |                     |     |           |           |              |                        |     |          |           |              |                        |     |           |            |              |                        |     |           |           |                |                        |    |         |          |             |                        |    |          |          |
| Karalyn Keys   | Non-Executive Director | Yes   | 19/7/2023      | 1.5 years                               |  |  |      |          |             |                |   |            |                     |     |           |           |              |                        |     |          |           |              |                        |     |           |            |              |                        |     |           |           |                |                        |    |         |          |             |                        |    |          |          |
| Brian Flannery   | Non-Executive Director | No  | 9/10/24        | 0.2 year                                |  |  |      |          |             |                |   |            |                     |     |           |           |              |                        |     |          |           |              |                        |     |           |            |              |                        |     |           |           |                |                        |    |         |          |             |                        |    |          |          |
| Tom Cutbush  | Non-Executive Director | No  | 27/11/24       | 0.1 year                                |  |  |      |          |             |                |   |            |                     |     |           |           |              |                        |     |          |           |              |                        |     |           |            |              |                        |     |           |           |                |                        |    |         |          |             |                        |    |          |          |

(b) if a Director has an interest, position, association or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendation, but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position, association or relationship in question and an explanation of why the Board is of that opinion; and

Mr. Swan is not employed as a senior executive, is free of any business or other relationship that could materially interfere with or could reasonably be perceived to materially interfere with his independent exercise of judgement. Mr. Swan's options were approved by shareholders at the 2022 Annual General Meeting and were not linked to any performance conditions and were not considered sufficiently material to impact on the independence of Mr. Swan. Accordingly, the Board has classified Mr. Swan as an independent director

Mr. Chapman is not employed as a senior executive, is free of any business or other relationship that could materially interfere with or could reasonably be perceived to materially interfere with his independent exercise of judgement. Mr. Chapman's options were approved by shareholders at the 2021 Annual General Meeting, and were not linked to any performance conditions and were not considered sufficiently material to impact on the independence of Mr. Chapman. Accordingly, the Board has classified Mr. Chapman as an independent director.

Mr. Wang provided specialist market and consultancy services to the Company to the value of \$102,000 during the year ended 31 December 2024 on an arms-length basis. The Board considers that the services provided were not of sufficient quantum or value that could reasonably be perceived to materially interfere with his independent exercise of judgement. Mr. Wang's options were approved by shareholders at the 2021 Annual General Meeting and were not linked to any performance conditions and were not considered sufficiently material to impact the independence of Mr. Wang. Accordingly, the Board has classified Mr. Wang as an independent director.

Ms. Keys provided community engagement and risk management services to the Company to the value of \$150,025 during the year ended 31 December 2024 on an arms-length basis. The Board considers that the services provided were not of sufficient quantum or value that could reasonably be perceived to materially interfere with her independent exercise of judgement.

Ms Keys' options were agreed to prior to her appointment as a non-executive director, and were not linked to any performance conditions and were not considered sufficiently material to impact on the independence of Ms. Keys. Accordingly, the Board has classified Ms. Keys as an independent director



|   |            |  |
|---|------------|--|
| <p>(c) the length of service of each Director.</p>  |            | <p>Mr. Flannery is not employed in a senior executive capacity and does not have any business or other relationships that could materially impair, or reasonably be perceived to impair, his independent judgment. However, as a major shareholder of the company through Ilwella Pty Ltd, the Board considers him to be non-independent.</p> <p>Similarly, Mr. Cutbush is not employed as a senior executive and is free from any business or other relationships that could materially interfere with, or reasonably be perceived to interfere with, his independent judgment. However, as a representative of our significant shareholder, Sibelco Asia Pty Ltd, the Board considers him to be non-independent.</p> <p>Refer to (a) above</p> |
| <p><b>Recommendation 2.4</b></p> <p>A majority of the Board of a listed entity should be independent Directors.</p>   | <p>YES</p> | <p>At the end of the reporting period, 4 of the 6 directors were classified as being independent. However, all Directors bring to the Board the requisite skills which are complementary to those of the other directors to adequately discharge their responsibilities and bring independent judgements to bear on their decisions.</p>   |
| <p><b>Recommendation 2.5</b></p> <p>The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.</p>   | <p>YES</p> | <p>Mr. Swan was appointed as Non-Executive Chair of the Company on 2 November 2021. Mr. Swan is an independent Non-Executive Director and does not hold the position of Chief Executive Officer.</p>   |
| <p><b>Recommendation 2.6</b></p> <p>A listed entity should have a program for inducting new Directors and for periodically reviewing whether there is a need for existing Directors to undertake professional development to maintain the skills and knowledge needed to perform their role as Directors effectively.</p> | <p>YES</p> | <p>To assist directors with independent judgement, it is the Board's policy that if a director considers it necessary to obtain independent professional advice to properly discharge the responsibility of their office as a director, then, provided the director first obtains approval for incurring such expense from the Chair, the Company will pay the reasonable expenses associated with obtaining such advice.</p> <p>The Board reviews the skills and experience of the directors and ascertains any shortcomings and development opportunities; it also oversees any induction and ongoing education requirements.</p>  |

| <b>Principle 3: Act ethically and responsibly</b>   |     |   |
|---|-----|---|
| <b>Recommendation 3.1</b><br>A listed entity should articulate and disclose its values.   | YES | <p>The Company's core values are shown below and are displayed on the Company's website.</p> <p>The Company has also completed a Modern Slavery Policy which, subject to final Board approval will be implemented during third Quarter 2025</p>   |
| <b>Recommendation 3.2</b><br>A listed entity should:<br>(a) have and disclose a code of conduct for its Directors, senior executives and employees; and<br>(b) ensure that the Board or a Committee of the Board is informed of any material breaches of that code. | YES | <p>(a) The Company's Corporate Code of Conduct applies to the Company's Directors, senior executives and employees and is available on the Company's website.</p> <p>(b) Any material breaches of the Company's Corporate Code of Conduct are to be reported to the Board.</p>  |
| <b>Recommendation 3.3</b><br>A listed entity should:<br>(a) have and disclose a Whistleblower policy; and<br>(b) ensure that the Board or a Committee of the Board is informed of any material breaches of that policy.   | Yes | <p>The Company has completed a comprehensive Whistleblower Policy which, subject to final Board approval will be implemented during third Quarter 2025</p>  |
| <b>Recommendation 3.4</b><br>A listed entity should:<br>(a) have and disclose an anti-bribery and corruption policy; and<br>(b) ensure that the Board or a Committee of the Board is informed of any material breaches of that policy.                              | YES | <p>The Company is committed to the highest standards of ethical business conduct. It currently does not have an anti-bribery and corruption policy but will look at adopting such a policy</p> <p>As the Company continues to grow, it will review the adoption of a comprehensive policy to ensure compliance and maintain transparency in its business practices.</p> |

**Principle 4: *Safeguard integrity in financial reporting***

**Recommendation 4.1**

The Board of a listed entity should:

(a) have an audit committee which:

- (i) has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and
- (ii) is chaired by an independent Director, who is not the chair of the Board,

and disclose:

- (iii) the charter of the committee;
- (iv) the relevant qualifications and experience of the members of the committee; and
- (v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or

(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.

YES

(a) An audit committee is in place

- (i) An audit committee is in place and consists of three (3) independent, non-executive directors: Ms. Keys, Mr. Wang and Mr. Swan
- (ii) The audit committee is chaired by Ms. Keys, an independent Non-Executive Director, who is not the chair of the Board. She has a strong board and financial background. Her financial experience includes previous roles as a trustee director at Cbus Super (Est. \$54Bn under management), energy provider Powerlink and asset manager United Super Asset Management
- (iii) The audit committee charter is disclosed on the Company's website
- (iv) whilst the qualifications and experience of the members are outlined in the directors' profiles in the Directors' Report contained within the Annual Report.
- (v) During the reporting period, the Audit Committee met on two occasions and individual attendances of the directors are set out in the Annual Report.

|   |            |   |
|---|------------|---|
| <p><b>Recommendation 4.2</b></p> <p>The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its Executive Chairman and Chief Executive Officer a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.</p> | <p>YES</p> | <p>The Chief Executive Officer and Chief Financial Officer provide a written statement to the Board that, in their opinion, the financial records were properly maintained and that the financial statements complied with the appropriate accounting standards and gave a true and fair view of the financial position and performance of the Group and that the opinion was formed on the basis of a sound system of risk management and internal control which is operating effectively.</p> |
| <p><b>Recommendation 4.3</b></p> <p>A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.</p>  | <p>YES</p> | <p>The Company has practices in place to verify the integrity of its periodic reports, ensuring they are accurate, balanced, and providing investors with relevant information. All market announcements are promptly circulated to the Board to ensure timely oversight of the information disclosed.</p>  |

| <b>Principle 5: Make timely and balanced disclosure</b>  |     |  |
|--|-----|--|
| <b>Recommendation 5.1</b><br><br>A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.  | YES | A continuous disclosure policy is disclosed on the Company's website   |
| <b>Recommendation 5.2</b><br><br>A listed entity should ensure that its Board receives copies of all material market announcements promptly after they have been made.   | YES | All market announcements are reviewed by all members of the Board, who are required to provide their verbal or written approval, prior to release on the ASX platform. |
| <b>Recommendation 5.3</b><br><br>A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation. | YES | All substantive investor or analyst presentations were released on the ASX Markets Announcement Platform ahead of such presentations.                                  |

| <b>Principle 6: Respect the rights of security holders</b>   |           |   |
|--|-----------|---|
| <b>Recommendation 6.1</b><br><br>A listed entity should provide information about itself and its governance to investors via its website.  | YES       | <p>The Company's website <a href="http://www.diatreme.com.au">www.diatreme.com.au</a> provides information on the Company including its background, objectives, projects and contact details. The corporate governance page provides access to documents such as the board and committee charters, securities trading policy and diversity policy.</p> <p>ASX announcements, company reports and presentations are uploaded to the website following release to the ASX and editorial content is updated at least quarterly.</p>  |
| <b>Recommendation 6.2</b><br><br>A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.               | Partially | <p>The Company has an established Shareholder communication strategy and has retained an independent specialist company to engage and advise on this task. The Company actively communicates with its Shareholders in order to identify their expectations and actively promotes Shareholder involvement in the Company.</p> <p>It achieves this by posting on its website copies of all information lodged with the ASX. It also regularly posts related information on social media sites and posts various videos related to Company announcement and progress. Shareholders with internet access are encouraged to provide their email addresses in order to receive electronic copies of information distributed by the Company. Alternatively, hard copies of information distributed by the Company are available on request</p> |
| <b>Recommendation 6.3</b><br><br>A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders. | Partially | <p>The Board encourages the attendance of shareholders at shareholders' meetings and sets the time and place of each meeting to promote maximum attendance by shareholders.</p>   |

|  |            |   |
|--|------------|---|
| <p><b>Recommendation 6.4</b></p> <p>A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.</p>                    | <p>YES</p> | <p>All substantive resolutions at securityholder meetings were decided by a poll rather than a show of hands.</p>   |
| <p><b>Recommendation 6.5</b></p> <p>A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.</p> | <p>YES</p> | <p>The Company welcomes electronic communication from its shareholders via the publicised email address <a href="mailto:manager@diatreme.com.au">manager@diatreme.com.au</a>. In addition, details of ASX announcements and company reports are distributed to interested parties via email as well as being uploaded to the website.</p> <p>The Company's share registry also engages with shareholders electronically and makes available a range of relevant forms on its website.</p> |

| Principle 7: Recognise and manage risk   |           |   |
|--|-----------|---|
| <p><b>Recommendation 7.1</b></p> <p>The Board of a listed entity should:</p> <p>(a) have a committee or committees to oversee risk, each of which:</p> <ul style="list-style-type: none"> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director,</li> </ul> <p>and disclose:</p> <ul style="list-style-type: none"> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee;</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> <p>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management framework.</p> | Partially | <p>While the Company does not have a formal Risk Committee in place, it has established a robust risk oversight and management framework, supported by key elements of an internal compliance and control system. These systems are designed to identify, assess, and mitigate the risks inherent in the Company's operations. As the Company transitions from exploration to project development, these systems and controls are continuously reviewed and refined throughout 2024 to ensure they remain effective and aligned with the evolving business environment.</p> <p>The Board actively oversees and manages risk through formal procedures that are integrated into the Company's governance practices. Although a separate Risk Committee has not been established, the Board is fully aware of the various risks impacting the Company, including operational, financial, and regulatory risks, and is proactive in monitoring these risks as they arise.</p> <p>To ensure comprehensive risk management, the Board receives periodic reports detailing the Company's development and exploration activities, particularly those related to the Northern Silica Project. These reports include assessments of operational risks and highlight how these risks are being managed. Additionally, the Board reviews and approves the Company's operating budgets and plans, which are closely monitored against actual costs and progress to ensure the effective management of resources and mitigate any emerging risks.</p> <p>This ongoing oversight, coupled with the continuous review of internal control mechanisms, ensures that the Company is well-positioned to address risks while advancing its strategic objectives.</p> |



|   |                  |  |
|---|------------------|--|
| <p><b>Recommendation 7.2</b></p> <p>The Board or a committee of the Board should:</p> <p>(a) review the entity’s risk management framework with management at least annually to satisfy itself that it continues to be sound, to determine whether there have been any changes in the material business risks the entity faces and to ensure that they remain within the risk appetite set by the Board; and</p> <p>(b) disclose in relation to each reporting period, whether such a review has taken place.</p> | <p>Partially</p> | <p>As the Company continues to grow and progress through its development stages, the Board is committed to implementing more formalized and appropriate procedures for risk oversight, management, and internal compliance. These procedures will be tailored to the Company’s evolving needs, taking into account both its size and the development stage of its projects. The Board recognizes the importance of robust risk management as the Company expands, and as such, it will ensure that these procedures are developed in line with best practices and the increasing complexity of its operations.</p> |
| <p><b>Recommendation 7.3</b></p> <p>A listed entity should disclose:</p> <p>(a) if it has an internal audit function, how the function is structured and what role it performs; or</p> <p>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</p>  | <p>Partially</p> | <p>The Company does not have a formal internal audit function however the audit committee oversees the effectiveness of risk management and internal control processes.</p>  |

|   |            |  |
|---|------------|--|
| <p><b>Recommendation 7.4</b></p> <p>A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.</p> | <p>YES</p> | <p>The Company does have exposure to economic, environmental and social sustainability risks typical of a Company at its stage of development. These are appropriately managed by various mitigations and monitoring mechanisms undertaken actively during the course of its operations.</p> |
|---|------------|--|

**Principle 8: Remunerate fairly and responsibly**

**Recommendation 8.1**

The Board of a listed entity should:

(a) have a remuneration committee which:

- (i) has at least three members, a majority of whom are independent Directors; and
- (ii) is chaired by an independent Director,

and disclose:

- (iii) the charter of the committee;
- (iv) the members of the committee; and
- (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or

(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.

YES

A remuneration committee is in place and comprises Mr. W Wang and Mr. M Chapman, both of whom are independent non-executive directors, and is chaired by Mr. Wang. In February 2025, Ms. Keys was appointed to the Committee to strengthen its composition and align with the corporate governance recommendations.

The remuneration committee is chaired by Mr. Wang who is an independent Non-Executive Director

The remuneration committee charter is disclosed on the Company's website whilst the qualifications and experience of the members are outlined in the directors' profiles in the Directors' Report contained within the Annual Report.

The remuneration committee held one meeting during the reporting period, as disclosed in the Annual Report

|   |            |   |
|---|------------|---|
| <p><b>Recommendation 8.2</b></p> <p>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other seniorexecutives.</p>   | <p>YES</p> | <p>The structure of non-executive director's remuneration is clearly distinguishable from that of executive directors and other senior executives. A copy of the Company's remuneration policy is available on the website.</p> <p>The remuneration packages applicable to directors are detailed in the Remuneration Report which forms part of the Directors' Report in the Annual Report</p> |
| <p><b>Recommendation 8.3</b></p> <p>A listed entity which has an equity-based remuneration scheme should:</p> <p>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</p> <p>(b) disclose that policy or a summary of it.</p> | <p>YES</p> | <p>Directors are prohibited from entering transactions which limit the risk of participating in unvested entitlements under any equity-based remuneration scheme.</p> <p>The securities trading policy is disclosed on the Company's website under the Corporate Governance section.</p>  |