

DIATREME RESOURCES LIMITED

Corporate Governance Statement for the Financial Year Ending 31 Dec 2022

Introduction

The directors and management of Diatreme Resources Limited (“Diatreme” or “the Company”) are committed to following the principles issued by the Australian Securities Exchange (“ASX”) underpinning corporate governance best practice.

As detailed in this corporate governance statement, Diatreme considers that its current governance practices largely comply with the ASX recommendations. Where arrangements differ from the recommendations, the directors and management believe this is appropriate to the company’s particular circumstances.

The Company will continuously review the recommendations and decisions will be based on what is in the best interests of shareholders.

ASX Recommendations

The Company has followed the 4th edition of the ASX Corporate Governance Council’s Principles and Recommendations (“Principles and Recommendations”).

The table overleaf lists each of the ASX Recommendations and whether the Company is in compliance and was so for the 2022 reporting period. Where the Company considers that it is divergent from the ASX Recommendations, or that it is not practical to comply, there is an explanation of the Company’s reasons provided.

This Statement was approved by the Board on 24 April 2023

Principle		Comment
<p>1. Lay solid foundations for management and oversight</p> <p>1.1. A listed entity should disclose:</p> <p>(a) the respective roles and responsibilities of its board and management; and</p> <p>(b) those matters expressly reserved to the board and those delegated to management.</p> <p>1.2. A listed entity should:</p> <p>(a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and</p> <p>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or reelect a director.</p> <p>1.3. A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.</p> <p>1.4. The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.</p> <p>1.5. A listed entity should:</p> <p>(a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;</p>	<p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✗</p>	<p>The Company has disclosed on its website, under the corporate governance section, a board charter which outlines the specific responsibilities of the directors. The Board delegates responsibility for the day-to-day operations and administration of the Company to the Chief Executive Officer, and other senior executives of the Company</p> <p><i>Note: Senior executives are defined as the Company's key management personnel, excluding the non-executive directors.</i></p> <p>A profile of each director is included in the Annual Report. In addition, all material information relevant to whether to elect or re-elect a director is provided to the Company's shareholders as part of the Notice of Meeting and Explanatory Statement for the relevant meeting of shareholders which addresses the election or re-election of a director.</p> <p>The Company has a written agreement in place with each director and senior executive which sets out the term of their appointment. Any material variations to written agreements with directors are disclosed to the ASX.</p> <p>Each Director of the Company is able to communicate directly with the Company Secretary and vice versa.</p> <p>The Board is committed to increasing its workforce diversity as the Company grows. The Board also believes inclusiveness is a strength and will enhance long term shareholder value</p>

Principle	Comment
(b) disclose that policy or a summary of it; and (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them, and either:	✓ ✗ The Company's Diversity Policy is available on the Company's corporate governance section of its website at www.diatreme.com.au .
(i) the respective proportions of men and women on the board, in senior executive positions and across the whole organization (including how the entity has defined "senior executive" for these purposes); or	As at 31 December 2022, 17% of all employees were female. There were no senior executives or female directors on the Board. However, since this date the Company has recruited a female senior executive and the Board is currently reviewing potential appointment of a suitably qualified female director to join the Company's Board of Directors.
(ii) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act	n/a <i>Note: Senior executives are defined as the company's key management personnel, excluding the non-executive directors.</i>
1.6. A listed entity should:	
(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and	✗ The Company does not have in place a formal process for evaluation of the Board, its committees, and individual directors.
(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	✗ However, evaluation of the Board is carried out on a continuing and informal basis. The Company will put a formal process in place as and when the level of operations of the Company justifies this.
1.7. A listed entity should:	
(a) have and disclose a process for periodically evaluating the performance of its senior executives; and	✓ Performance objectives and business plans for the company are set at least annually in line with Diatreme's business strategy. The board monitors performance against plan and on this basis monitors and assesses the performance of the Chief Executive Officer

Principle		Comment
(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	✓	<p>The process in place for monitoring senior executive performance is based on explicit role accountabilities encompassing regular systematic performance reporting, feedback and formal assessment. This is on an annual basis. There is a strategic review at least annually.</p> <p>Performance evaluation of senior executives has taken place in the financial year and is in accordance with the process as set out above.</p>
2. Structure the Board to add value		
2.1. The board of a listed entity should:		
(a) have a nomination committee which: <ul style="list-style-type: none"> (i) has at three members, a majority of whom are independent directors; and (ii) is chaired by an independent director: and disclose: (iii) the charter of the committee; (iv) members of the committee; and (v) as at the end of the reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or 	× n/a n/a n/a n/a	<p>The board itself acts as the nomination committee rather than having a separate committee constituted for that purpose. The directors believe that this is appropriate in light of the size of the board and the particular circumstances of the company.</p> <p>The nominations process involves working within a formal procedure for the nomination, selection, appointment and re-election of directors.</p> <p>The size and composition of the board and its mix of skills and capabilities is expected to change as Diatreme delivers on its strategy and as the company evolves. The board aims to ensure that it always has an appropriate diversity of experience and expertise consistent with the objectives of the company and this is continuously reviewed by the board.</p>
(b) if it does not have a nomination committee, disclose the fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	✓	
2.2. A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	×	<p>The Company does not utilise a formal matrix however the skills, experience and expertise of each director, and their respective periods of office, are set out in the Directors' Report contained within the Annual Report</p>
2.3. A listed entity should disclose:		

Principle	Comment																				
<p>(a) the names of the directors considered by the board to be independent directors;</p> <p>(b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and</p> <p>(c) the length of service of each director</p>	<p style="text-align: center;">✓</p> <p style="text-align: center;">n/a</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 25%;">Name</th> <th style="width: 25%;">Role</th> <th style="width: 25%;">Independent</th> <th style="width: 25%;">Date appointed</th> </tr> </thead> <tbody> <tr> <td>Wayne Swan</td> <td>Non-Executive Chair</td> <td style="text-align: center;">Yes</td> <td>2/11/2021</td> </tr> <tr> <td>Mike Chapman</td> <td>Non-Executive Director</td> <td style="text-align: center;">Yes</td> <td>1/8/2020</td> </tr> <tr> <td>Greg Starr</td> <td>Non-Executive Director</td> <td style="text-align: center;">Yes</td> <td>12/10/2017</td> </tr> <tr> <td>William Wang</td> <td>Non-Executive Director</td> <td style="text-align: center;">Yes</td> <td>26/5/2011</td> </tr> </tbody> </table> <p>The Board considers that the current composition of the Board is adequate for the Company's current size and operations and includes an appropriate mix of skills and expertise relevant to the Company's business.</p> <p>The Company considers that each of the directors possesses skills and experience suitable for building the Company. To assist directors with independent judgement, it is the Board's policy that if a director considers it necessary to obtain independent professional advice to properly discharge the responsibility of their office as a director, then, provided the director first obtains approval for incurring such expense from the Chair, the Company will pay the reasonable expenses associated with obtaining such advice.</p>	Name	Role	Independent	Date appointed	Wayne Swan	Non-Executive Chair	Yes	2/11/2021	Mike Chapman	Non-Executive Director	Yes	1/8/2020	Greg Starr	Non-Executive Director	Yes	12/10/2017	William Wang	Non-Executive Director	Yes	26/5/2011
Name	Role	Independent	Date appointed																		
Wayne Swan	Non-Executive Chair	Yes	2/11/2021																		
Mike Chapman	Non-Executive Director	Yes	1/8/2020																		
Greg Starr	Non-Executive Director	Yes	12/10/2017																		
William Wang	Non-Executive Director	Yes	26/5/2011																		
<p>2.4. A majority the board of a listed entity should be independent directors.</p>	<p style="text-align: center;">✓</p>																				
<p>2.5. The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.</p>	<p style="text-align: center;">✓</p>																				

Principle	Comment
2.6. A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	✓ The Board reviews the skills and experience of the directors and ascertains any shortcomings and development opportunities; it also oversees any induction and ongoing education requirements.
3. Promote ethical and responsible decision making	
3.1. A listed entity should articulate and disclose its values	✓ The Company is committed to conducting its business activities with a high level of integrity, and in compliance with all applicable laws, rules and regulations. The Board, management and employees are dedicated to high ethical standards, and recognise and support the Company's commitment to compliance with these standards.
3.2. A listed entity should (a) have a code of conduct for its directors, senior executives and employees; and (b) ensure that the Board or a committee of the Board is informed of any material breaches of that code.	✓ A code of conduct is available on the Company's website under the corporate governance section. The code provides a framework for decisions and actions promoting ethical conduct in employment. ✓ Any material breaches of the Code of Conduct are reported to the Board
3.3. A listed entity should (a) have and disclose a whistleblower policy; and (b) ensure that the Board or a committee of the Board is informed of any material incidents reported under that policy.	✗ In view of the size of the operations of the Company and limited number of personnel, this is not deemed necessary but is under review as the Company continues to transition from exploration to pre-development activities.
3.4. A listed entity should	

Principle		Comment
(a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the Board or a committee of the Board is informed of any material incidents reported under that policy.	x	The Company is committed to the highest standards of ethical business conduct. It currently does not have an anti-bribery and corruption policy but will look at adopting such a policy
4. Safeguard integrity in financial reporting		
4.1. The board of a listed entity should:		
(a) have an audit committee which:	✓	An audit committee is in place and comprises: <ul style="list-style-type: none"> • two (2) independent, non-executive directors, comprising Mr. Starr, and Mr. Swan. The committee is chaired by Mr. Starr (who is not chair of the Board)
(i) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and	x	
(ii) is chaired by an independent director, who is not chair of the board,	✓	The directors believe that the current structure of the audit committee, as described above, is appropriate in light of the current size of the board and the particular circumstances of the company, and therefore full compliance with this recommendation is not possible. However, the directors will review & implement this recommendation should circumstances change
and disclose:		
(iii) the charter of the committee	✓	
(iv) the relevant qualifications and experience of the members of the committee; and	✓	The audit committee charter is disclosed on the Company's website whilst the qualifications and experience of the members are outlined in the directors' profiles in the Directors' Report contained within the Annual Report.
(v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	✓	During the reporting period, the Audit Committee met on two occasions and individual attendances of the directors are set out in the Annual Report.
(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	n/a	

Principle	Comment
4.2. The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	✓ The Company's chief executive officer and chief financial officer have provided the Board with the appropriate assurances in relation to full year and half year statutory financial reports during the reporting period.
4.3. A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	✓ All corporate reports are signed off by the Board
5. Make timely and balanced disclosure	
5.1. A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	✓ A continuous disclosure policy is disclosed on the Company's website.
5.2. A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	✓ The Company Secretary is responsible for ensuring the Board is provided with all material market announcements promptly after they have been made.
5.3. A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	✓ All substantive investor or analyst presentations were released on the ASX Markets Announcement Platform ahead of such presentations.
6. Respect the rights of security holders	
6.1. A listed entity should provide information about itself and its governance to investors via its website.	✓ The Company's website www.diatreme.com.au provides information on the Company including its background, objectives, projects and contact details.

Principle		Comment
6.2. A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	✘	<p>The corporate governance page provides access to documents such as the board and committee charters, securities trading policy and diversity policy. ASX announcements, company reports and presentations are uploaded to the website following release to the ASX and editorial content is updated at least quarterly.</p> <p>The Company has an established Shareholder communication strategy and has retained an independent specialist company to engage and advise on this task. The Company actively communicates with its Shareholders in order to identify their expectations and actively promotes Shareholder involvement in the Company.</p> <p>It achieves this by posting on its website copies of all information lodged with the ASX. It also regularly posts related information on social media sites and posts various videos related to Company announcement and progress. Shareholders with internet access are encouraged to provide their email addresses in order to receive electronic copies of information distributed by the Company. Alternatively, hard copies of information distributed by the Company are available on request.</p>
6.3. A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	✓	<p>The Board encourages the attendance of shareholders at shareholders' meetings and sets the time and place of each meeting to promote maximum attendance by shareholders.</p>
6.4. A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	✓	<p>All substantive resolutions at securityholder meetings were decided by a poll rather than a show of hands.</p>

Principle	Comment
6.5. A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security register electronically.	<p>The Company welcomes electronic communication from its shareholders via the publicised email address manager@diatreme.com.au. In addition, details of ASX announcements and company reports are distributed to interested parties via email as well as being uploaded to the website.</p> <p>The Company's share registry also engages with shareholders electronically and makes available a range of relevant forms on its website.</p>
7. Recognise and manage risk	
7.1. The board of a listed entity should: <ul style="list-style-type: none"> (a) have a committee or committees to oversee risk, each of which: <ul style="list-style-type: none"> (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director; and disclose: <ul style="list-style-type: none"> (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework. 	<ul style="list-style-type: none"> ✘ n/a n/a n/a n/a n/a <p>The Company has a risk oversight and management policy and base elements of an internal compliance and control system. These systems and controls are subject to further review during 2023 as the Company continues its transition from exploration to Project development.</p> <p>The Board does have some formal procedures in place and is aware of the various risks that affect the Company and its particular business. It is also active in monitoring risk matters as they arise and has instituted management systems that update the Board on these matters. As the Company develops, the Board will develop further and more formal appropriate procedures to deal with risk oversight and management and internal compliance, taking into account the size of the Company and the stage of development of its projects.</p>
7.2. The board or a committee of the board should: <ul style="list-style-type: none"> (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place. 	<ul style="list-style-type: none"> n/a n/a

Principle		Comment
<p>7.3. A listed entity should disclose:</p> <p>(a) if it has an internal audit function, how the function is structured and what role it performs; or</p> <p>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</p>	<p>✘</p> <p>n/a</p>	<p>The Company does not have a formal internal audit function however the audit committee oversees the effectiveness of risk management and internal control processes.</p>
<p>7.4. A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.</p>	<p>✓</p>	<p>The Company does have exposure to economic, environmental and social sustainability risks typical of a Company at its stage of development. These are appropriately managed by various mitigations and monitoring mechanisms undertaken actively during the course of its operations.</p>
<p>8. Remunerate fairly and responsibly</p>		
<p>8.1. The board of a listed entity should:</p> <p>(a) have a remuneration committee which:</p> <p>(i) has at least three members, a majority of whom are independent directors; and</p> <p>(ii) is chaired by an independent director;</p> <p>and disclose:</p> <p>(iii) the charter of the committee;</p> <p>(iv) the members of the committee; and</p> <p>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p>	<p>✓</p> <p>✘</p> <p>✓</p> <p>✓</p> <p>✓</p>	<p>A remuneration committee is in place and comprises Mr. W Wang and Mr. M Chapman, both of whom are independent non-executive directors, and is chaired by Mr. Wang</p> <p>The directors believe that the current structure of the remuneration committee, as described above, is appropriate in light of the current size of the board and the particular circumstances of the company, and therefore full compliance with this recommendation is not possible. However, the Board will look to review this structure as the Company continues to evolve</p> <p>The remuneration committee charter is disclosed on the Company's website whilst the qualifications and experience of the members are outlined in the directors' profiles in the Directors' Report contained within the Annual Report.</p> <p>The remuneration committee held one meeting during the reporting period, as disclosed in the Annual Report</p>

Principle	Comment
(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	n/a
8.2. A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	<p>✓ The structure of non-executive director remuneration is clearly distinguishable from that of executive directors and other senior executives. A copy of the Company's remuneration policy is available on the website. The remuneration packages applicable to directors are detailed in the Remuneration Report which forms part of the Directors' Report in the Annual Report</p>
8.3. A listed entity which has an equity-based remuneration scheme should: <ul style="list-style-type: none"> (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. 	<p>✓ Directors are prohibited from entering into transactions which limit the risk of participating in unvested entitlements under any equity-based remuneration scheme.</p> <p>✓ The securities trading policy is disclosed on the Company's website under the Corporate Governance section.</p>